### ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION

Independent Auditor's Report and Financial Statements as of for the years ended December 31, 2016 and 2015

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### Deloitte.

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To the Board of Trustees of the Albanian-American Development Foundation New York, NY

### INDEPENDENT AUDITORS' REPORT

We have audited the accompanying financial statements of the Albanian-American Development Foundation (the "Foundation"), which comprise the statement of financial position as of December 31, 2016 and 2015 the related statements of activities, cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits.

Except as discussed in paragraphs below, we conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Although we have periodic quality control reviews by other Deloitte affiliates, we did not have an external peer review by an unaffiliated audit organization as required by the auditing standards generally accepted in the United States of America, since no such program is enrolled in Albania by professional organizations. We believe that the effect of this departure from these standards is not material because we participate in the Deloitte worldwide internal quality control review program, which requires Deloitte Audit Albania sh.p.k. to be subject every year to an extensive quality control review by partners and managers from other Deloitte affiliates. The objectives of the internal quality control review to which Deloitte Audit Albania sh.p.k. is subject to, are similar to those required by the auditing standards generally accepted in the United States of America.

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### Auditors' Responsibility (continued)

Deloitte Audit Albania Sh.p.k does not track conformity with CPE requirements as set by the auditing standards generally accepted in the United States of America. We believe that the effect of this departure from these standards is not material as the audit team undergoes rigorous trainings and other professional development and education activities as required by internal worldwide, regional and local Deloitte policies as well as regulators supervising the audit profession in Albania. Moreover, the key team members keep themselves continuously updated about the accounting and auditing standards applicable to this engagement through internal company resources as well as resources made available through the American Institute of Certified Public Accountants.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Albanian-American Development Foundation as of December 31, 2016 and 2015, the results of its activities and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Deloitte Audit Albania sh.p.k

Rr. Elbasanit, Pallati poshte Fakultetit Gjeologji - Miniera,

Deloite Audit Alburnin stip. K.

Tirana, Albania

Identification number (NUIS): L41709002H

**Engagement Partner** 

Elvis Ziu

August 4, 2017 Tirana, Albania DELOITTE AUDIT ALBANIA

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### ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION STATEMENTS OF FINANCIAL POSITION **AS AT DECEMBER 31, 2016 AND 2015**

(all amounts are expressed in USD)

	Notes	December 31, 2016	December 31, 2015
Assets			
Cash and cash equivalents	4	2,338,354	908,023
Investments at fair value	5.1	202,414,208	182,493,849
Other investment	5.2	323,797	104,024
Prepaid expenses and other assets	7	394,337	266,472
Property and equipment, net	6	69,016	92,957
Total assets	_	205,539,712	183,865,325
Liabilities and unrestricted net assets			
Accounts payable and accrued expenses	8	902,221	707,582
Total liabilities	_	902,221	707,582
Unrestricted Net Assets	9 _	204,637,491	183,157,743
Total liabilities and unrestricted net assets	_	205,539,712	183,865,325

The accompanying notes from 1 to 20 form an integral part of these financial statements.

The financial statements have been reviewed and approved by management on June 12, 2017 and signed on its behalf by:

Co-Chief Executive Officers

Aleksander Sarapuli, Martin Mata

Finance and Administration Manager Valbona (Dode) Shyti

### ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(all amounts are expressed in USD)

	Notes	Year ended December 31, 2016	Year ended December 31, 2015
Changes in net assets:		2010	
Income			
Contributions	1	15,000,000	-
Investment income	10	4,289,994	4,021,151
Interest income	_	2,136	495
Total income	=	19,292,130	4,021,646
Program Expenses (see Appendix A)			
Program Activities		(2,333,100)	(1,942,824)
Employee Compensation and Benefits		(219,465)	(172,511)
Professional Services		(316,145)	(155,396)
Other operating expenses		(285,199)	(57,229)
		(3,153,909)	(2,327,960)
General and Administrative Expenses			
Allocation of expenses from AAEF	11	(209,457)	(181,964)
Employee compensation and benefits	12	(527,245)	(379,442)
Professional services	13	(120,808)	(60,782)
Trustees' expenses		(180,208)	(143,363)
Investment advisory fees		(406,842)	(406,797)
Depreciation	6	(40,120)	(38,348)
Other operating expenses	14	(211,348)	(232,814)
	-	(1,696,028)	(1,443,510)
Total expenses		(4,849,937)	(3,771,469)
Income in excess of expenses	-	14,442,193	250,176
Net unrealized and realized loss on investments and foreign currency effect			
Unrealized gain / (loss) on investments	5	5,871,386	(2,348,041)
Realized gain / (loss) on investments		1,174,822	(38,634)
Foreign currency effect	_	(8,653)	(47,343)
Total net unrealized and realized gain / (loss) on investments and foreign			
currency effect	-	7,037,555	(2,434,018)
Change in unrestricted net assets	· .	21,479,748	(2,183,842)
Unrestricted net assets at beginning of year	-	183,157,743	185,341,585
Unrestricted net assets at end of year	9	204,637,491	183,157,743

The accompanying notes from 1 to 20 form an integral part of these financial statements.

### ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2016 AND 2015

(all amounts are in USD)

	Notes	Year ended December 31, 2016	Year ended December 31, 2015
Net increase / (decrease) in net assets		21,479,748	(2,183,842)
Adjustments to reconcile increase in net assets to net cash provided by operating activities:  Depreciation Investment income Interest income Investment advisory fee Provisions and non-cash expenses Unrealized and realized (gain) / loss on investments  Operating result before changes in current assets and liabilities	6 10 5	40,120 (4,289,994) (2,136) 406,842 - (7,046,208) 10,588,372	42,807 (3,983,011) - 406,797 100,000 2,348,041 (3,269,209)
Changes in current assets and liabilities Change in prepaid expenses and other assets Change in payable and accrued expenses Net cash generated by / (used in) operating activities		(127,866) 194,640 10,655,146	4,686 234,334 (3,030,189)
Cash flows from investing activities: Purchases of property and equipment Investment in Crimson Finance Fund Albania Withdrawals of funds net of investments Net cash (used in) / provided by investing activities  Net increase / (decrease) in cash	5	(14,042) (219,773) (8,991,000) (9,224,815)	(65,605) (104,024) 2,500,000 2,330,371
and cash equivalents  Cash and cash equivalents, beginning of the year	4	908,023	1,607,842
Cash and cash equivalents, end of the year	4	2,338,354	908,023

The accompanying notes from 1 to 20 form an integral part of these financial statements.

(all amounts are expressed in USD)

### 1. ORGANIZATION

The Albanian-American Development Foundation is a U.S. not-for-profit corporation originally incorporated in the State of Delaware on September 9, 2009 pursuant to an agreement between the Albanian-American Enterprise Fund and the U.S. Government. Based on the certificate of Incorporation the legal form of the entity is a Corporation. The Albanian-American Development Foundation registered in the U.S. pursuant to the U.S. Foreign Assistance Act of 1961 and of the U.S. Support for East European Democracy act of 1989 (SEED Act) by building upon the programs established by the Albanian-American Enterprise Fund supporting the development of the private sector through education, entrepreneurship, leadership development, cultural and eco-tourism in Albania. The Foundation shall be operated as a perpetual endowment.

The Albanian-American Development Foundation ("AADF" or "the Foundation") was registered in Albania based on the court decision dated March 18, 2011 under an identification number NUIS L11618452N. The Foundation is capitalized through an endowment created by a grant from the Albanian-American Enterprise Fund ("AAEF" or "the Fund"). The Fund pays or transfers to the Foundation certain proceeds, which constitute in aggregate the endowment to the Foundation. The original source of the grant funds provided by the Fund to the Foundation is the U.S. Government acting through USAID and the funds provided through the Foundation are therefore a gift from the American people to the citizens of Albania.

The Foundation will assist in the development and growth of a vibrant private sector for the benefit of a free and democratic Albania. The Foundation will continue the Fund's mission to make a meaningful contribution to Albania's economic transition and progress. It will serve as an enduring symbol of U.S. commitment to Albania.

The Foundation program will concentrate on four areas:

- · Education for Sustainable Development
- · Entrepreneurship
- · Leadership Development; and
- · Support for Cultural Tourism and Eco-Tourism

The Foundation uses two approaches to fund its program strategies: grants and program related investments. The Foundation generally seeks an external program manager to execute the objectives of each individual grant, thereby leveraging the Foundation's resources.

The Foundation maintains offices in New York, NY, U.S.A. and in Tirana, Albania, with the majority of the Foundation's operations performed through its personnel hired in Albania.

On November 30, 2010, the Albanian-American Enterprise Fund decided to transfer the Vanguard account with a fair value of USD 148,572,535 to the Albanian-American Development Foundation, as an endowment. The transfer was completed on December 22, 2010 at an amount of 151,067,604, which represents the fair value of the investment at the effective date of transfer. On November 2, 2016, the Albanian-American Enterprise Fund transferred to the Albanian-American Development Foundation's Vanguard account an endowment of USD 15,000,000.

In 2011, the Foundation entered into a Technical Service Agreement with the Fund for the provision of services as detailed in the agreement, including provision of management expert, shared staff costs, rentals for office space etc. The Foundation receives from the Fund monthly invoices for these services.

### 2. BASIS OF PRESENTATION

The Foundation prepares its financial statements in accordance with the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958, *Not for Profit Entities*.

The Foundation's statements are reported on a US dollar basis. Unrestricted net assets are those net assets that are not restricted by donor imposed stipulations. Unrestricted net assets are further designated as restricted by the Board of Trustees when assigned to approved projects.

(all amounts are expressed in USD)

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### a. Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting.

### b. Investments

Investments in equity securities with readily determinable fair values and all debt securities are stated at fair value. Fair value is determined based on quoted market prices and/or other inputs permitted by ASC Topic 820, as described in "Fair Value" below. Unrealized gains or losses on investments resulting from market fluctuations are recorded in the statement of activities in the period that such fluctuations occur. Realized and unrealized gains or losses on investments are determined by comparison of specific costs of acquisition to proceeds at the time of disposal, or market values at the last day of the fiscal year, respectively, and include the effects of currency translation with respect to transactions and holdings of foreign securities. Investment sales and purchases are recorded on a trade-date basis, which results in both investment receivables and payables on unsettled investment trades. Dividend income is recorded based upon an ex-dividend date and interest income is recorded as earned on an accrual basis.

Investments in non-securitized equity shares and where the Foundation holds significance influence on the investments are accounted for by using the equity method of accounting in accordance with ASC Topic 323, *Investments* — *Equity Method and Joint Ventures* ("ASC 323").

Investor must determine whether a decrease in the value of an equity method investment is other than temporary, as defined in ASC 323 and ASC 320, *Investments* — *Debt and Equity Securities*. If the decrease in value is other than temporary, the investor must measure the impairment as the excess of the investment's carrying value over the fair value. Impairment losses cannot be reversed in subsequent periods.

### c. Fair value

The Foundation uses Accounting Standards Codification, ASC Topic 820, Fair Value Measurement and Disclosures ("ASC 820"). ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Foundation utilizes market data or assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and the risks inherent in the inputs to the valuation technique. The Foundation's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value of assets and liabilities and their placement within the fair value hierarchy levels. ASC 820 also established a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value, maximizes the use of observable inputs, and minimizes the use of unobservable inputs by requiring that the observable inputs be used when available. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC 820 are as follows:

Level 1 Valuation based on unadjusted quoted prices in active markets for identical assets or liabilities that a reporting entity has the ability to access at the measurement date, and where transactions occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 Valuation based on inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets, or liabilities in markets that are not active, that is markets in which there are few transactions, prices are not current, or prices vary substantially over time.

(all amounts are expressed in USD)

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### c. Fair value (continued)

Level 3 Valuation based on inputs that are unobservable for an asset or liability and should be used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date. This input, therefore, reflects the entity's assumptions about what market participants would use in pricing the asset or liability developed based on the best information available in the circumstances.

Inputs are used in applying the various valuation techniques and refer to the assumptions that market participants use to make valuation decisions. Inputs may include price information, credit data, liquidity statistics and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The Foundation considers observable data to be market data which is readily available and reliable and provided by independent sources. The categorization of a financial instrument within the hierarchy is therefore based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument.

<u>Cash, Money Market Funds and Term Deposits</u> - These assets are held either as cash, money market funds, or bank term deposits, which are public investment vehicles, valued using 1 per unit for the net asset value and are classified within Level 1 of the valuation hierarchy.

### Vanguard Investments:

Vanguard investments consist of Bonds, Stocks and Money Market Institutional Shares listed in public exchanges. These investments are public investment vehicles valued using the net asset value ("NAV") provided by the administrator of the Vanguard Investments fund. The NAV for public mutual funds is a quoted price in an active market and classified within level 1 of the valuation hierarchy. The fair value of Vanguard investments is based on quoted market prices reported to Management by its investment advisors, Vanguard Advisors, Inc. The ASC 820 disclosures are presented in Note 5.

This price is classified within Level 1 of the valuation hierarchy because the instrument has a unit price that is quoted on an active public market or on a private market. In addition, the issuing entities prepare financial statements in accordance with US GAAP and are making interest payments according to the instruments' original terms.

### Blackstone Investments:

In November 2013 the AADF entered into an agreement with Blackstone Partners Offshore Fund Ltd ("Blackstone") to purchase USD 10,000,000.00 of their Funds Class F shares. In June 2014, the AADF transferred another USD 15,000,000.00 into the same class of funds.

These investments are not public investment vehicles. AADF uses the net asset value ("NAV") provided by the administrator of the Blackstone Fund, Citigroup Fund Services Canada Inc. Blackstone Alternative Asset Management L.P, a limited partnership organized under the laws of the state of Delaware serves as the investment manager of the Fund. The price of shares in the Fund is classified within Level 3 of the valuation hierarchy because the instrument is not quoted in active markets and prices of comparable securities cannot be verified. The ASC 820 disclosures are presented in Note 5.

<u>Other assets and Liabilities</u> - Due to the short-term nature of cash equivalents, receivables, prepaid expenses and other assets, accounts payable and accrued payroll, their fair value approximates carrying value.

(all amounts are expressed in USD)

### 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### d. Cash and Cash Equivalents

Cash and cash equivalents are considered all highly liquid financial instruments with original maturities of three months or less when purchased.

### e. Interest and dividend income

Interest and dividend income is recorded in the period in which is earned.

### f. Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ materially from those estimates.

### g. Program and administrative expenses

Program and administrative expenses are recorded in the period in which they are incurred.

### h. Functional Currency

The Foundation's functional and reporting currency is the U.S. dollar. The Foundation's operating transactions are initiated in U.S. dollars and exchanged for Albanian Lek and/or EUR only when needed using the spot rate received by the bank. All of the Foundation's Albanian Lek and EUR assets and liabilities are re-measured into U.S. dollars at the period's end official exchange rate. Re-measurement adjustments are reflected in the statement of activities.

### i. Property and Equipment and depreciation

Office equipment and software are recorded at cost. Depreciation is calculated using the straight-line basis over the estimated useful life of the equipment ranging from three to five years. Leasehold improvements are amortized on a straight-line basis over the lesser of their useful lives or the term of the lease. The estimated useful lives applied for the financial years ended December 31, 2016 and 2015 are:

Computer Equipment, Cellular Phones and Software
 Vehicles
 Office Equipment
 5 years
 5 years

Gains and losses on disposal of property and equipment are recognized in the statement of activities and as changes in net assets in the year of disposal.

### j. Value Added Tax Receivable

Based on the bilateral agreement between the governments of Albania and the United States, (Decree 224, dated 6/11/1992) which defines tax treatments of US Government funds disbursed in Albania, Albanian-American Development Foundation as a recipient of USAID funds shall have Value Added Tax paid in Albania reimbursed by the government of Albania. Claims for VAT reimbursement are submitted by AADF according to a schedule determined by the Ministry of Foreign Affairs of Albania and then reimbursed by the Ministry of Finance.

(all amounts are expressed in USD)

### 4. CASH AND CASH EQUIVALENTS

	December 31, 2016	December 31, 2015
Cash on hand	115	28
Current accounts		
In USD	2,330,495	879,156
In LEK	7,303	10,284
In EUR	441	18,555
Total cash and cash equivalents	2,338,354	908,023

Current accounts as a December 31, 2016 and 2015 represent balances held at Intesa Sanpaolo Bank in Albania and Bank of America Merrill Lynch in New York.

### 5. INVESTMENTS

### 5.1 Investments at Fair Value

	December 31, 2016	December 31, 2015
Bonds		
Total Bond Market Index Fund Inst. (VBTIX)	61,172,013	56,536,912
Intermediate Term Investment Grade (VFIDX)	33,314,543	29,615,772
Stocks Vanguard Total International Stock Index (VGTSX) Total Stock Market Index Institutional (VITSX)	14,886,373 65,386,184	14,126,899 55,318,839
Other Equity Blackstone Partners Offshore Fund (Class F1)	27,655,095	26,895,427
Total investments	202,414,208	182,493,849

The investments consist of Bonds, Stocks and Money Market Institutional Shares listed in public exchanges. These investments are administered from the Vanguard Investments Fund and Blackstone Partners Offshore Fund.

(all amounts are expressed in USD)

### 5. INVESTMENTS AT FAIR VALUE (CONTINUED)

### 5.1 Investments at Fair Value (continued)

	Accumulated unrealized gains / (losses) as at 31 December 2015	Unrealized gains / (losses) for the year 2016	Accumulated unrealized gains / (losses) as at 31 December 2016
Mutual fund - fixed			
income	(2,831,964)	(209,767)	(3,041,605)
Mutual fund – equity	36,263,776	4,983,721	41,247,497
Other – Equity	2,468,368	1,097,432	3,565,800
TOTAL	35,900,180	5,871,386	41,771,566
	Accumulated unrealized gains / (losses) as at 31 December 2014	Unrealized gains / (losses) for the year 2015	Accumulated unrealized gains / (losses) as at 31 December 2015
Mutual fund - fixed	(1.004.623)	(1.505.221)	(2.021.074)
income	(1,034,633)	(1,797,331)	(2,831,964)
Mutual fund – equity	38,047,910	(1,784,134)	36,263,776
Other – Equity	1,235,070	1,233,298	2,468,368
TOTAL	38,442,732	(2,348,167)	35,900,180

A summary of investments by fair value level hierarchy, as described in note 3(c), for the year ended December 31, 2016 and 2015 is as follows:

Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Total
94,486,556	-1	-	94,486,556
80,272,557	-	27,655,095	80,272,557 27,655,095
174,759,113	-	27,655,095	202,414,208
86.34%	0%	13.66%	100%
Quoted prices in active markets for identical assets	Significant other observable inputs	Significant unobservable inputs	Total
(Level 1)	(Level 2)	(Level 3)	18
86,152,684	-	-	86,152,684
69,445,738	=	_	69,445,738
		26,895,427	26,895,427
155,598,422		26,895,427	182,493,849
85.26%	0%	14.74%	
	active markets for identical assets (Level 1)  94,486,556  80,272,557  174,759,113  86.34%  Quoted prices in active markets for identical assets (Level 1)  86,152,684  69,445,738	Significant other observable inputs	Significant other observable inputs (Level 3)

(all amounts are expressed in USD)

### 5. INVESTMENTS AT FAIR VALUE (CONTINUED)

### 5.1 Investments at Fair Value (continued)

A summary of Level 1 activity for the year ended December 31, 2016 and December 31, 2015 is as follows:

### Vanguard:

	2016	2015
Balance as at January 1	155,598,422	157,768,922
Purchases / (withdrawals), net	8,991,000	(2,500,000)
Investment income re-invested (Note 10)	4,289,994	4,021,151
Investment advisory fee	(69,079)	(71,677)
Unrealized gain / (loss) on investments	4,773,954	(3,581,340)
Realized gain / (loss)	1,174,822	(38,634)
Balance as at December 31	174,759,113	155,598,422

A summary of Level 3 activity for the year ended December 31, 2016 and December 31, 2015 is as follows:

### Blackstone:

	2016	2015
Balance as of January 1	26,895,427	25,997,078
Purchases	-	-
Investment advisory fee	(337,763)	(335,119)
Net realized gain / (loss) on investments	-	-
Net unrealized gains	1,097,432	1,233,468
Balance as of December 31	27,655,096	26,895,427

### 5.2 Other investment

As part of its entrepreneurship program AADF has committed to holding a 25% stake in Crimson Finance Fund Albania sh.p.k (a non-bank financial institution) amounting at USD 104,024.

On December 30, 2015, AADF committed to a EUR 822,000 unsecured subordinated term loan with Crimson Finance Fund Albania sh.p.k. No disbursements were made in 2015. During 2016, AADF disbursed an amount of EUR 200,000 equivalent to USD 219,773.

	December 31, 2016	December 31, 2015
Investment in equity of Crimson Finance		¥
Fund Albania sh.p.k.	104,024	104,024
Loans receivable	219,773	
TOTAL	323,797	104,024

(all amounts are expressed in USD)

### 6. PROPERTY AND EQUIPMENT, NET

As of December 31, 2016 and 2015, property and equipment consisted of:

69,016	5,646	14,134	651	32,401	16,184	As of December 31, 2016 =
92,957	16,754	15,362	1,167	46,950	12,724	As of December 31, 2015
69,832	20,445	18,416	137	12,950	17,884	As of January 1, 2015
						Net book value
(174,095)	(30,619)	(20,809)	(2,517)	(61,926)	(58,224)	As of December 31, 2016
(40,120)	(11,107)	(5,102)	(517)	(14,549)	(8,845)	Charge of the year
(133,975)	(19,512)	(15,707)	(2,000)	(47,377)	(49,379)	As of December 31, 2015
(42,807)	(10,708)	(4,826)	(170)	(17,160)	(9,944)	Charge of the year
(91,168)	(8,804)	(10,882)	(1,830)	(30,217)	(39,435)	As of December 31, 2014
						Accumulated  Depreciation
				36		
243,111	36,265	34,943	3,168	94,327	74,408	As of December 31, 2016
16,179	ı	3,873	1	1	12,306	Additions
226,932	36,265	31,070	3,168	94,327	62,102	As of December 31, 2015
65,932	7,016	1,772	1,201	51,160	4,783	Additions
161,000	. 29,249	29,298	1,967	43,167	57,319	As of December 31, 2014
						Cost
Total	Software	Furniture and equipment	Cellular Phones	Vehicles	Computers	

(all amounts are expressed in USD)

### 7. PREPAID EXPENSES AND OTHER ASSETS

	December 31, 2016	December 31, 2015
VAT receivable	357,419	262,751
Prepaid health insurance - employee	24,537	1,331
Prepaid expenses	10,893	-
Employee receivables	929	1,156
Interest receivable	559	
Accounts receivable-AAEF	-	1,234
<b>Total Prepaid Expenses and Other</b>		8
Assets	394,337	266,472

### 8. ACCOUNTS PAYABLE AND ACCRUED EXPENSES

	December 31, 2016	December 31, 2015
Accrued expenses	327,580	68,147
Construction retainer	269,927	219,063
Payable to AAEF	197,134	264,329
Payable to suppliers	91,228	142,009
Social insurance and personal income tax	16,352	14,034
Total accounts payable and accrued		
expenses	902,221	707,582

Payables to AAEF arise due to the transfer of assets and expenses initially paid by the Fund and then transferred to the Foundation.

Accrued expenses relate to infrastructure work that has been completed, but has not been invoiced by the constructor as at the reporting date.

### 9. UNRESTRICTED NET ASSETS

At December 31, 2016 the amount of USD 24,714,727 (2015: USD 19,331,877) out of total net assets was designated as restricted for specific projects approved by the Board of Trustees. Please refer to *Appendix A - Schedule of Projects*.

(all amounts are expressed in USD)

### 10. INVESTMENT INCOME

	Year ended December 31, 2016	Year ended December 31, 2015
Dividend Income-Investments	4,289,994	3,982,516
Total	4,289,994	3,982,516

### 11. ALLOCATION OF EXPENSES FROM AAEF

Allocation of expenses and benefits comprises allocation of costs contracted and paid by the Fund for rental of space, administrative payroll, utilities, consumable materials and other services shared between the two entities.

### 12. EMPLOYEE COMPENSATION AND BENEFITS

	Year ended December 31, 2016	Year ended December 31, 2015
Payroll expenses	390,163	290,033
Social and health contributions	25,410	43,854
Bonuses	72,831	32,517
Other personnel expenses	38,841	13,038
Total employee compensation and		
benefits	527,245	379,442

Employee compensation and benefits include costs incurred for staff employed by the Foundation and executive compensation allocated by AAEF. As of December 31, 2016, the Foundation had 28 employees (2015: 23 employees).

### 13. PROFESSIONAL SERVICES

	Year ended December 31, 2016	Year ended December 31, 2015
Accounting Fees	16,288	20,056
Legal Fees	76,415	13,988
Other Professional Fees	28,105	26,738
<b>Total Professional Services</b>	120,808	60,782

(all amounts are expressed in USD)

### 14. OTHER OPERATING EXPENSES

	Year ended December 31, 2016	Year ended December 31, 2015
Travel	45,683	40,366
Rent, Parking Other Occupancy	41,575	34,232
Insurance	24,852	21,729
Outside Computer Services	23,654	17,836
Office Maintenance	22,890	19,405
Telephone & Telecommunication	13,441	8,129
Company Vehicle Expense	9,241	7,915
Books, subscriptions, references	3,054	1,027
Postage & Shipping	3,048	5,204
Bank Fees	2,934	2,369
Equipment rental & maintenance	1,115	95
Other expenses	19,861	74,507
Total other operating expenses	211,348	232,814

### 15. RELATED PARTY TRANSACTIONS

Related parties are considered to be the Fund, the management of the Foundation and members of their immediate families, other parties with which the Foundation may deal if one party controls or can significantly influence the management or operating policies of the other to an extent that one of the transacting parties might be prevented from fully pursuing its own separate interests, and other parties that can significantly influence the management or operating policies of the transacting parties or that have an ownership interest in one of the transacting parties and can significantly influence the other to an extent that one or more of the transacting parties might be prevented from fully pursuing its own separate interests.

The Board of Trustees is in charge of governance. The Board of Trustees members do not get paid from the Foundation for their service instead are reimbursed for any expenses incurred in their role as Trustees of the Foundation.

As at December 31, 2016 and 2015, the Foundation had the following balances with AAEF:

	December 31, 2016	December 31, 2015
At January 1,	164,329	160,263
Increase due to expenses allocated during the year	715,272	523,900
Payments made during the year	(682,467)	(519,834)
At December 31,	197,134	164,329

(all amounts are expressed in USD)

### 16. CONCENTRATION OF RISK

As of December 31, 2016, The Foundation has its investment portfolio invested in the United States through Vanguard Investments and Blackstone Partners Offshore Fund Ltd.

These investments are diversified as follows:

invested in fixed income mutual fund (MF) investments while invested in foreign and domestic (US) equity funds.

There are various degrees of risk associated with each of these funds.

Each fund is managed by Vanguard and Blackstone Partners Offshore Fund Ltd and is subject to fees and disclosures detailed in the funds' prospectus and the subscription agreement. Dividend distributions as well as realized capital gains are reinvested in the respective funds.

The Foundation's investment portfolio is reviewed at least quarterly by the Investment Committee of the Board of Directors of the Foundation. During this review the concentration of risk as well as the performance of all investments is assessed. All new investments of the Foundation are pre-approved by the Investment Committee. In addition, the Foundation uses external investment managers and advisors to manage the risk of the portfolio.

### 17. MARKET RISK

### a. Currency Risk

The Foundation is exposed to limited effect of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows considering that its functional and reporting currency is USD.

### b. Price Risk

The Foundation is exposed to market price risks related to its investments. As a result of the global economic slowdown the financial markets remain volatile, which may lead to market price fluctuations of Vanguard Funds' underlying assets and may cause uncertainty regarding the accounting estimates in future periods.

### 18. COMMITMENTS AND CONTIGENCIES

In May 26, 2011, the Foundation entered into a Technical Service Agreement with the Fund for the provision of services and office space as detailed in the agreement. Accordingly, the actual costs paid from the Fund on behalf of the Foundation, are allocated to the Foundation based on space and other materials consumption.

(all amounts are expressed in USD)

### 19. TAX STATUS

### **UNITED STATES**

The Foundation is exempt from U.S. Federal, state and local income taxes under the provisions of Section 501(c) (3) of the Internal Revenue Code. In addition, The Foundation is exempt from payments of state and local income taxes in the U.S.A.

### **ALBANIA**

Based on the bilateral agreement between the governments of Albania and the United States, (Decree 224, dated 6/11/1992) which defines tax treatments of US Government funds disbursed in Albania, Albanian-American Development Foundation as a recipient of USAID funds shall not pay income tax in Albania.

### 20. SUBSEQUENT EVENTS

No subsequent events were identified that required adjustment to or disclosure within the financial statements for the year ended December 31, 2016.

Appendix A

SCHEDULE OF PROJECTS AS OF DECEMBER 31, 2016

### ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION AS OF DECEMBER 31, 2016

(all amounts are expressed in USD)

Schedule of Projects as of December 31, 2016

Project Budget (IICD)

		24,714,727	Total Value of Approved Projects	
study findings	Dec-16	50,000		
Contingent upon the feasibility			Eco Destinations Albania- Tushemisht & Drilon, Ohrid Lake	28
2016-2018	Sep-16	470,000	Masters and Internship program	27
2016-2017	Sep-16	60,000	through technology	26
			Expanding access: sharing content – Empowering museums	)
2017-2020	Jun-16	1,960,000	JA Core Curriculum	25
2016-2017	Jun-16	200,000	TID Vlora (project design)	24
2016-2019	Mar-16	120,000	Culture Corps	23
2016-2018	Dec-15	393,808	Clean Score	22
2015-2018	Jun-15	210,000	Restoration Camp	21
2015-2016	Mar-15	250,000	Toefl Testing	20
2015-2020	Mar-15	2,455,485	TID Tirana	19
2015-2020	Mar-15	2,057,000	K 1-9	18
2015-ongoing	Dec-14	90,000	BID Legislation	17
2015-ongoing	Dec-14	650,000	Marubi Museum	16
2014-2019	Oct-14	1,611,750	TID Korca Bazaar	15
2016-2020	Oct-14	3,130,000	TID Gjirokastra	14
2017-2020	Jun-14	528,722	E-Ticketing	13
2014-2017	Jun-14	726,391	TID Kruja	12
2012-2017	Mar-14	499,996	Protik Training and Innovation Center	11
2015-2017	Dec-13.	50,000	Tech Crew	10
2014 until full implementation	Dec-13	155,328	Butrint Reform	9
Not determined	Jun-13	1,250,000	Crimson Capital Fund	∞
2013-2017	Mar-13	1,750,000	BID Berat	7
2013-2018	Aug-12	2,466,330	Albanian Fellows Program	6
2012-2016	May-12	143,411	ICT Internship Program	5
2012-2019	Mar-12	489,626	AUBG Undergraduate Scholarships	4
2012-2017	Dec-11	856,475	BID Shkodra	ω
2012 - 2017	Dec-11	858,475	BID Korca	2
2012-2017	Dec-11	1,231,930	Junior Achievement	1
Project timeline	Approval Date	Budget (USD)	Project	#

## ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION SCHEDULE OF PROJECTS AS OF DECEMBER 31, 2016

(all amounts are expressed in USD)

### General overview of the Projects:

Tech Crew Protik Training and Innovation Center TID Kruja	Butrint Reform	Crimson Capital Fund	BID Berat	Albanian Fellows Program	ICT Internship Program	AUBG Undergraduate Scholarships	BID Shkodra	BID Korca	Junior Achievement	Project
Tech crew is a Protik managed project financed by AADF designed to promote new technology adoption by students and professionals alike and its use of productivity tools.  Protik is an independent, not-for-profit Information Communication Technology (ICT) innovation center; AADF is responsible for financing and providing management to the center.  TID Kruja is similar to Business Improvement Districts with a primary focus in preserving and rejuvenating the historic bazaar in the Kruja town.	Butrint Reform is a continuation of the earlier Butrint National Park project with emphasis on designing legislation that will provide the framework for better management of the park. The intention is to have a blanket legislative framework that	and enhance public services and investments in a geographically distinct urban, commercial neighborhood.  The AADF will use foundation resources to leverage other donors into forming a partnership to create a new, Albanian registered, lending institution driven primarily by development goals. Crimson Capital Fund is expected to start in	BID Berat - Assisting in the creation of a Business Improvement District (BID) in Berat. A BID is a public-private partnership in which a publicly supported, privately managed organization is created to improve the physical environment	Albanian Fellows – Modeled after the White Fellows Program, its purpose is to provide gifted young Albanian Professionals with firsthand experience in the process of governing Albania and a sense of personal involvement in the leadership of society.	ICT Internship - A Protik managed internship program that serves to further communication between academia and the ICT private sector.	and enhance public services and investments in a geographically distinct urban, commercial neighborhood.  AUBG Scholarships - Creates a scholarship program funded by the Albanian-American Development Foundation, to support the education of high-performing Albanian students studying at the American University in Bulgaria.	BID Shkodra - Assisting in the creation of a Business Improvement District (BID) in Shkodra. A BID is a public-private partnership in which a publicly supported, privately managed organization is created to improve the physical environment	learning.  BID Korca - Assisting in the creation of a Business Improvement District (BID) in Korca. A BID is a public-private partnership in which a publicly supported, privately managed organization is created to improve the physical environment and enhance public services and investments in a geographically distinct urban, commercial neighborhood.	Junior Achievement in Albania is a member of Junior Achievement Worldwide, a worldwide non-profit organization that is dedicated to educating students about workforce readiness, entrepreneurship, and financial literacy through experimental	Overview

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## ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION SCHEDULE OF PROJECTS AS OF DECEMBER 31, 2016

(all amounts are expressed in USD)

Drilon, Ohrid Lake	Albania-Tushemisht &	<b>Eco Destinations</b>	program	Masters and Internship	Empowering museums	sharing content -	Expanding access:		JA Core Curriculum		TID Vlora (design)	Culture Corps	Clean Score	Restoration Camp	Toefl Testing	TID Tirana	K 1-9	BID Legislation	Marubi Museum	TID Korca Bazaar	TID Gjirokastra	E-Ticketing	Project
	and ecotourism sectors.	Destination Albania officially launches the first major scale initiative that efficiently combines both the entrepreneurship	contributing to development of Albanian society.	A prestigious fund to empower Albanian professionals who are committed to meeting the challenges of the professions		museums dedicated to the medieval art and iconography.	This pilot project is dedicated to the digitization of the collections and application of in-site technology in 2 national	competence building in high school students.	Achievement integration as a core curriculum subject in the 12th grade responding to economic and entrepreneurship	IA modules are already in the official elective curriculum menu for high school. This project aims at materializing lunior	This project includes finalizing the architectural design for the targeted TID area.	Culture Corps is a new initiative of the AADF which aims to strengthen the cultural sector and to expand the possibilities for innovation and change through the power of creativity.	Through this project new test scoring methods and textbooks of global standards will be introduced in 2 universities.	Restoration Camp – Train young restaurateurs on restoration projects.	The project is composed of three pillars: TOEFL Junior test as an internationally recognized standardized testing of English language, teacher assessment of English language teachers and curriculum review	TID Tirana - in the same line of existing TID's AADF is financing the architectural design of Gjirokastra's old bazaar.	K1-9 is a JA managed program financed separately by AADF designed to provide input into the possibility of expanding JA into the 1-9 elementary classes of the public education system.	BID Legislation - Improve the legal environment of BID associations and their interaction with municipalities.	AADF is co-financing the renaissance of this valuable national treasure into a viable business that could provide a new tourist attraction in the city of Shkodra.	TID Korca Bazaar is an investment in the existing infrastructure of Korca's Grand Bazaar with a focus in developing a strong business association.	TID Gjirokastra - in the same line of existing TID's AADF is financing the architectural design of Gjirokastra's old bazaar.	E-Ticketing Systems – as part of AADF's commitment to improve national parks'management E Ticketing is supposed to provide the tools to park administrators to better control the ticket sales through state of the art equipment.	Overview

  

## ALBANIAN-AMERICAN DEVELOPMENT FOUNDATION SCHEDULE OF PROJECTS AS OF DECEMBER 31, 2016

(all amounts are expressed in USD)

# The table below presents a breakdown of program activities and program assets by project:

	Grand Total	Program Activities	Professional Services	Other operating expenses	Employee Compensation and Benefits	FS Line
	131,371	130,666		705		AUBG
	178,677	146,549	9,475	16,571	6,082	BID Berat
	34,380	28,201	3,231	2,948	ı	BID Korca
	51,249	1,084	48,652	1,513		BID Legislation
	31,868	15,782	12,832	3,255	ı	BID Shkodra
	25,973	25,856	ı	117	r	Black Cave
	21,594		21,594		i	Butrint Reform
	27,775	11,810	738	3,060	12,167	Clean Score
	5,762		5,762		t	Crimson Capital
•	24,088	24,088	í		ı	Culture Corps
	5,223	1	5,177	46	ı	E- ticketing
	9,962	9,257	i.	i	705	iLab
	177,635	171,486	ï	4	6,145	JA - HS

\*relates to Crimson Finance 25% equity contribution

104,024 214,011

Investments in equity\*
Unsecured loan

Grand Total	Program Activities	Professional Services	Other operating expenses	Benefits	Employee Compensation and	FS Line
45,674	45,674	ř.		ı		К9
45,674 339,063 196,992	45,674 129,988 195,271	20,516	27,260	161,299		Lead
196,992	195,271	426	1,295	1		Marubi
610	ı	610	1	1		MIP
2,024		2,000	24	1		Presidential Palace
2,024 60,257	57,052		23	3,182		Protik
53,330 9,312	1	53,330		1		Restoration Camp
9,312	9,312	1	ī	1		Tech crew
232,259	171,748	57,715	2,796	1		TID Gjirokastra
47,769	11,991	15,170	5,430	15,178		TID Korca
75,552	36,613	9,259	24,037	5,643		TID Kruja
232,259 47,769 75,552 1,155,218 15,999 194,292 3,153,909	1,096,182	48,702	1,270	9,064		TID Tirana
15,999	14,490	958	551	1		TID Vlora
194,292	,	1	194,292	,		Toefl Testing
3,153,909	2,333,100	316,145	285,199	219,465		GRAND TOTAL